

### Challenger Financial Services Group Limited Half Year results to 31 December 2008

Dominic Stevens – Chief Executive Officer

16 February 2009



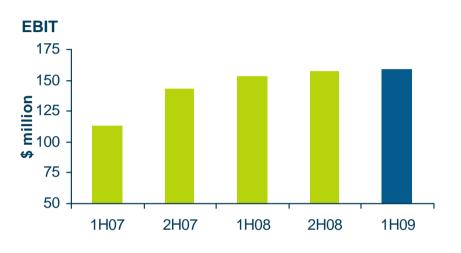
## Robust performance in challenging markets

- Financial performance
  - Normalised NPAT of \$106m up 4%
  - Normalised EBIT of \$159m up 3%
  - Strong operating cash flow of \$89m up 5%
  - Statutory NPAT of \$(108m) impacted by negative investment experience of \$(214m)
  - Interim dividend declared of 5.0 cps unfranked
  - On-market buy-back 36% complete
- Financial flexibility
  - Capital excess to minimum regulatory requirements above \$400m
  - Available Group cash of \$366m
  - Net debt of \$234m
  - Cash and cash equivalents in Challenger Life No.2 Limited ~\$900m
- Increased cash operating earnings guidance for Life FY09 now \$250m up 19%



## 1H09 – financial performance

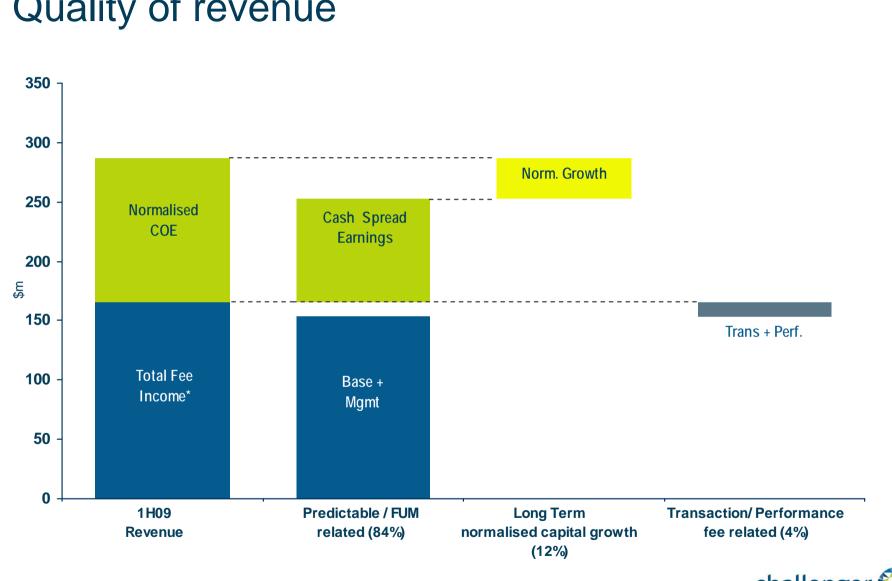
- Normalised EBIT up 3% on pcp driven by
  - Life EBIT up 34%
  - 21% increase in Mortgage Management EBIT
  - Lower contribution from Funds Management as markets fell
- Strong focus on expense control – full run-rate of expense savings not yet evident, benefit expected to increase in 2H09



### Cost to income ratio



Half Year Ended 31 Dec 08



## Quality of revenue

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\* Fee income includes 'other income' - ~ 1% of total net income

challenger 💱

## Capital strength

- CL2 prudentially regulated by APRA
- Capital adequacy remains strong and above target surplus albeit down on significant excess at June 08
- Excess capital greater than \$400m in CL2 after absorbing significant mark to market impacts during the last six months (most adverse market conditions in 130 years)
- Cash & Cash Equivalents in CL2 increased to ~\$900m
- Re-affirmed credit ratings by S&P
  - Life 'A'
  - Group 'BBB+'





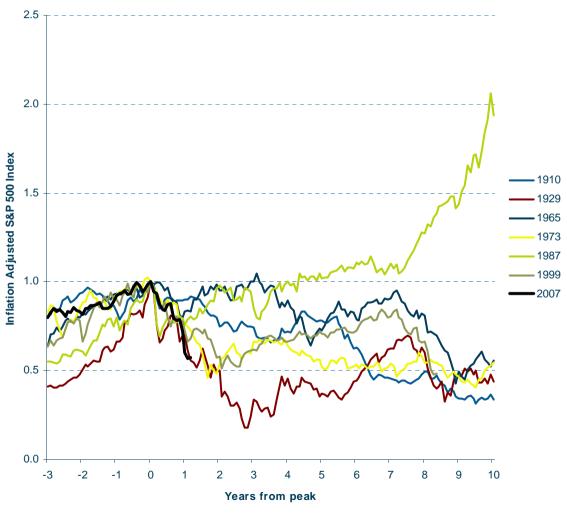
# **Opportunities and Challenges**



## Life – commitment to retirement security

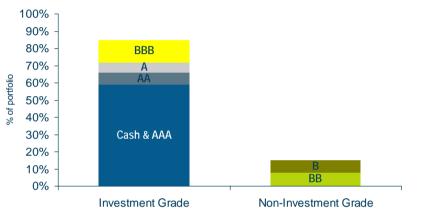
- Largest annuity provider in Australia; transition of AXA portfolio in Nov 08 reaffirmed our commitment to the market
- We believe annuities have a clear place in retirement plans and see opportunities to develop products to meet demand
- Equity market volatility has increased focus on importance of capital guaranteed products
- Recent retirees in equity products have faced a capital loss of ~40%

Historical Comparison of S&P 500 Cycles

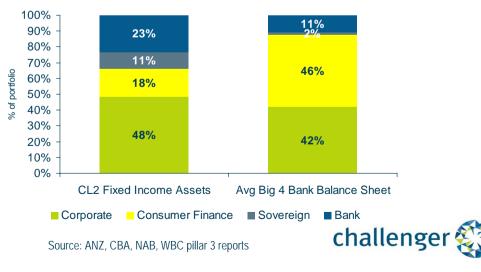


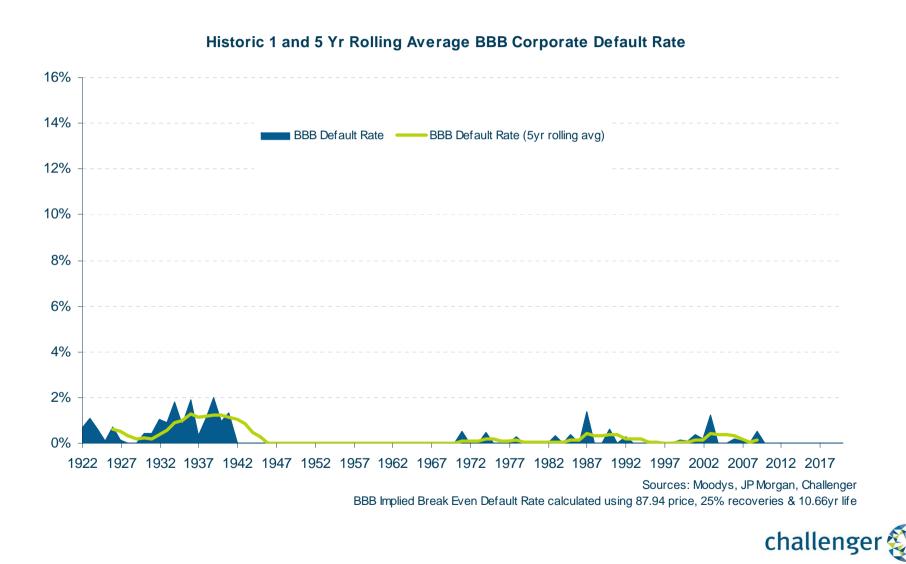
- ~85% of fixed income is investment grade
- Continuing to re-invest assets received from AXA in fixed income
- Expect these high returns to remain given market liquidity constraints

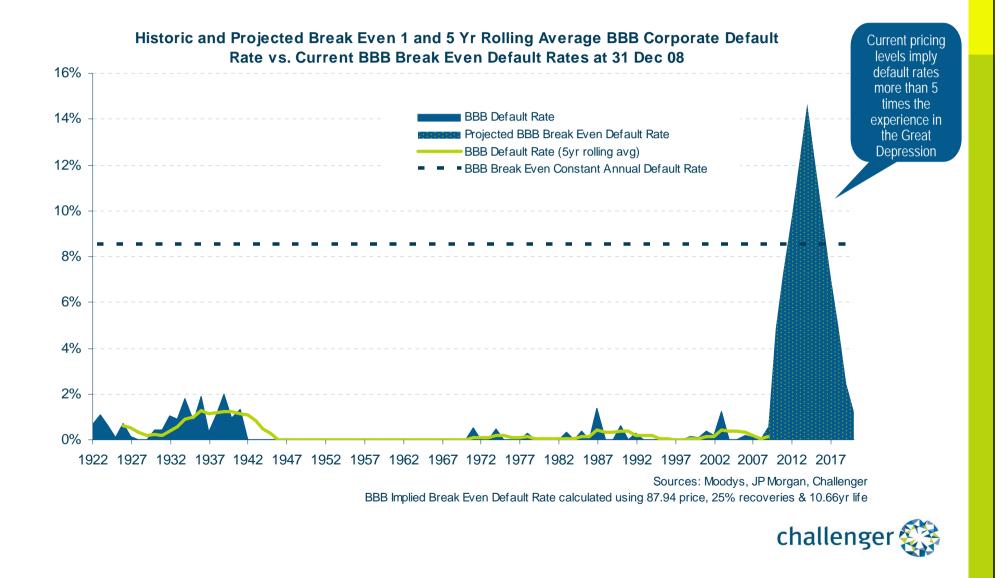




### Average major bank balance sheet allocation versus CL2 fixed income portfolio



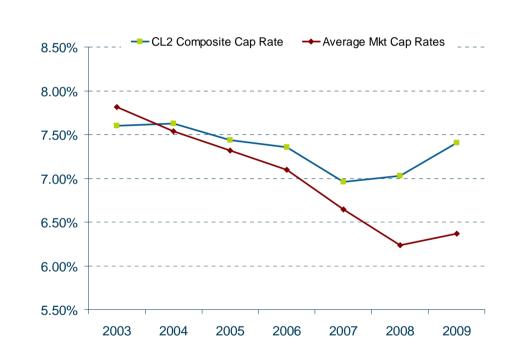




**Financial Year** 

- Valuations are conservative – reflecting quality and low risk nature of the portfolio and prudent valuations in prior periods
- Properties purchased at high cap rates and will perform as expected
- Current rental IRR of ~9% against funding around swap

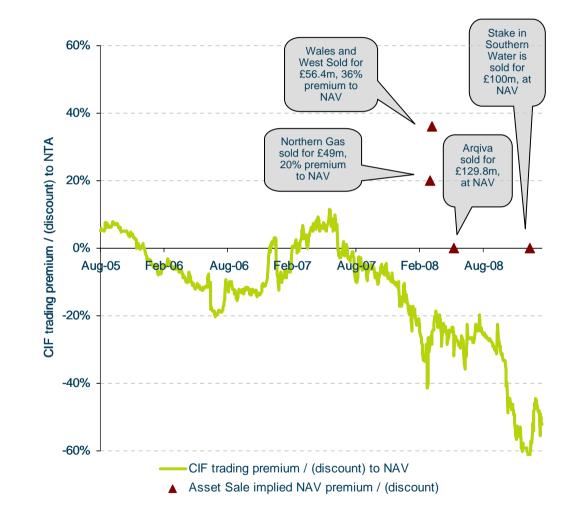
Challenger composite Cap Rate versus Market



Source: Challenger, IPD Australian Composite Weighted Average Cap Rates



- Primary exposure via Challenger Infrastructure Fund
  - Trading at a significant discount to NAV
  - All recent asset sales have been at or above NAV
- CIF RPS partly repaid in Dec 08 resulting in reduced allocation to infrastructure

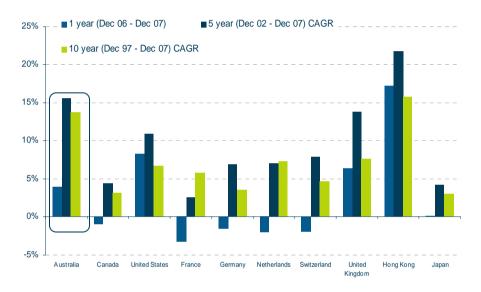




## Funds - business opportunities and challenges

- Australian market an attractive long term opportunity
  - 4<sup>th</sup> largest asset management market in the world
  - Compulsory superannuation
  - Current flight to cash will revert to investment markets over time
- Boutique model
  - Portfolio approach diversifies risk
  - Boutiques need sponsors with key distribution, strong compliance and capital
- Scale is key
  - Niche player with key expertise
  - Integration of businesses not complete
  - Consolidation opportunities arising

#### Global superannuation assets growth rates

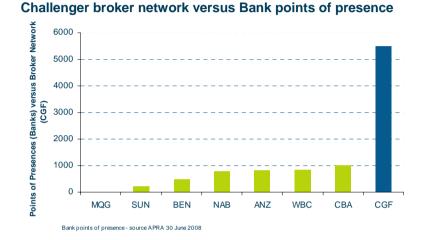


Source: Watson Wyatt - January 2008 - compound growth rates in local currency terms; Axiss Australia

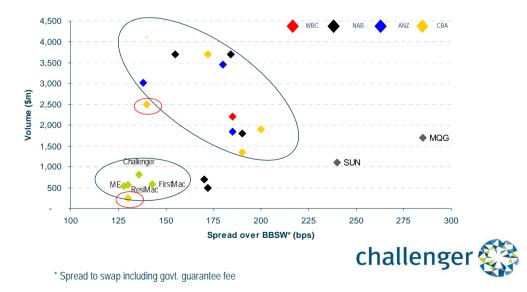


## Mortgages – business opportunities & challenges

- Broker platforms key strategic distribution business operating across Australia in mortgage sector
- Funding constraints a function more of liquidity / volume than price
- Volumes for term debt not achievable for smaller ADI's or Securitisers without Guarantee
- Similar style guarantee program for RMBS could encourage greater competition and stimulation of housing demand



Recent government guaranteed bank transactions / RMBS issuance





### Challenger Financial Services Group Limited Half Year results to 31 December 2008

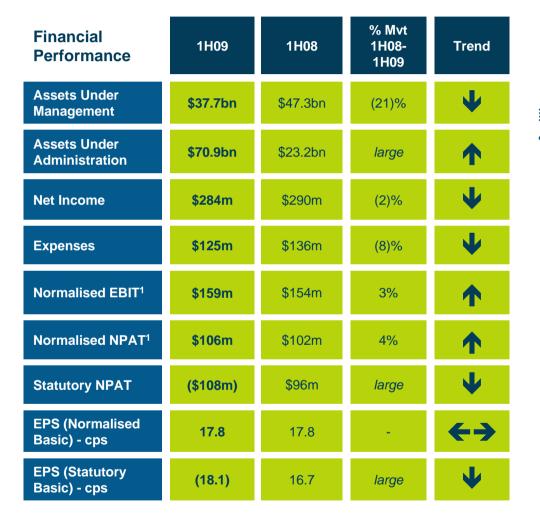
Brian Benari – Group Chief Financial Officer & Group Chief Operating Officer

16 February 2009

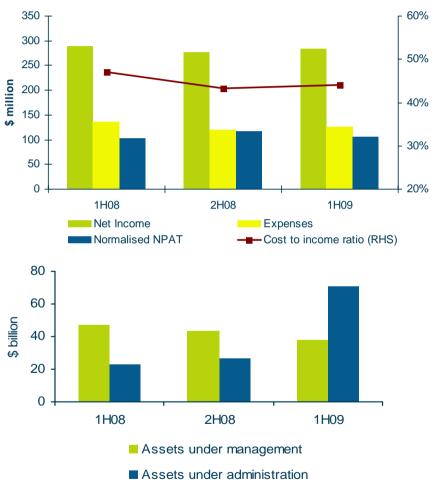


Half Year Ended 31 Dec 08

## **Financial highlights**



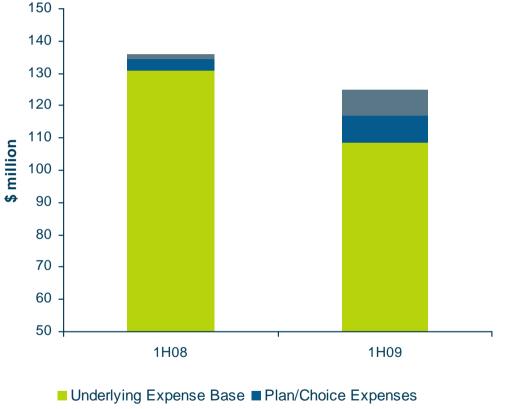
<sup>1</sup> Excluding investment experience and significant items





## **Expense control**

- Expense base centralised under single CFO/COO role
- Expenses down 8% on pcp despite impact of oneoff personnel costs and PLAN / Choice impact
- Mortgage Management expenses continue to be aligned to growth/flows
- Funds Management restructure will lead to cost savings



One-off personnel costs





## **Divisional performance**

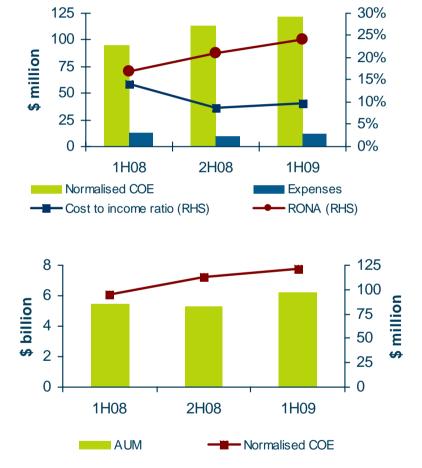


# Life financial highlights

Financial Performance	1H09	1H08	% Mvt 1H08 - 1H09	Trend
AUM – Life	\$6.1bn	\$5.5bn	11%	•
Normalised Cash Operating Earnings	\$122m	\$95m	28%	•
Expenses	\$12m	\$13m	(8)%	¥
Normalised EBIT <sup>1</sup>	\$110m	\$82m	34%	•
Investment Experience Post Tax	\$(214m)	\$(6m)	Large	•
Normalised RONA <sup>2</sup>	24%	17%	-	•
Opening Net Assets	\$909m	\$981m	-	-



<sup>2</sup> - Calculated on opening Net Assets.

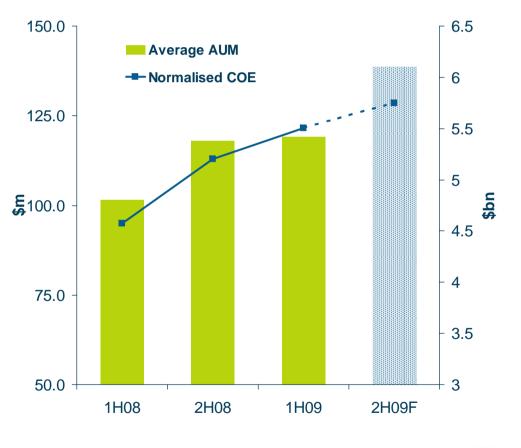




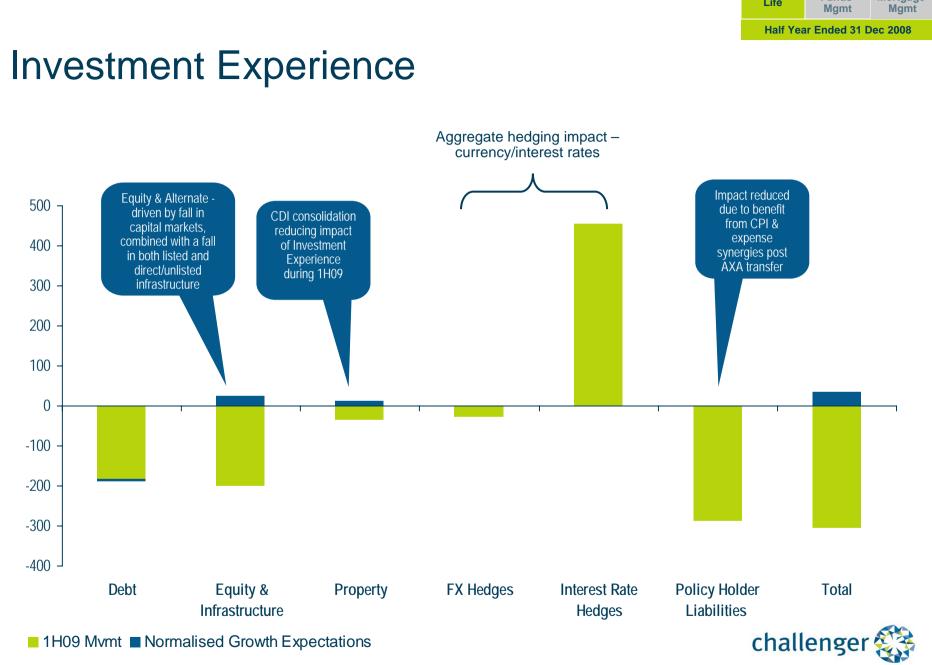
## Key value drivers of the result

- Normalised cash spread earnings expanding as MetLife cash fully invested, margins continue to widen
- Earnings guidance for Life COE upgraded to \$250m for FY09 - up 19% reflecting wider asset spreads and AXA transition
- Continued focus on high grade fixed income (~85% of debt portfolio is investment grade) – delivering high risk adjusted returns

#### Normalised COE expansion tracking AUM







Mortgage

**Funds** 

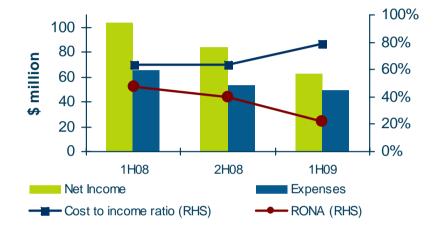
Life

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## Funds Management financial highlights

Financial Performance	1H09	1H08	% Mvt 1H08- 1H09	Trend
Funds Under Management	\$16.8bn	\$24.3bn	(31)%	Ψ
Net Income	\$62m	\$103m	(40)%	Ψ
Expenses	\$49m	\$66m	(26)%	<b>↓</b>
EBIT	\$13m	\$37m	(65)%	V
RONA <sup>1</sup>	22%	47%	-	$\mathbf{\Psi}$
Opening Net Assets	\$117m	\$157m	-	$\mathbf{\Psi}$

<sup>1</sup> – Calculated on opening Net Assets.



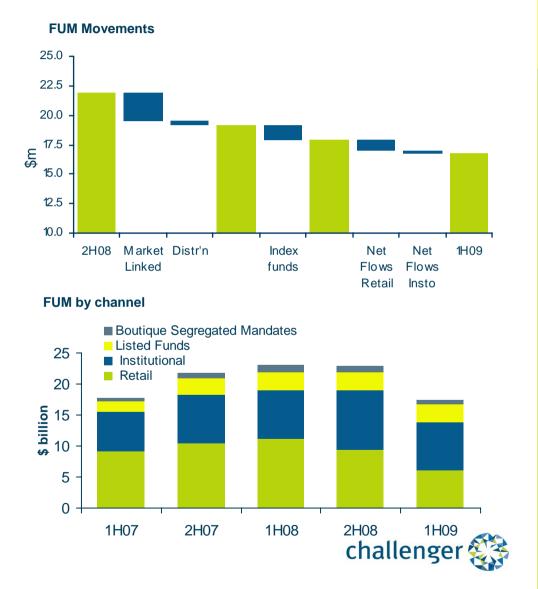




#### Life Funds Mortgage Mgmt Mgmt Half Year Ended 31 Dec 2008

## Key value drivers of the result

- Revenue lower due to:
  - fall in unlisted funds/mandates
    FUM during the period
  - outflows in retail FUM (primarily index funds)
  - reduced contribution from performance/transaction fees for specialised funds
- Expenses down 26% despite incurring some one-off personnel costs in this period
- Continuing focus on aligning expenses with revenue – synergies from restructure not fully evident

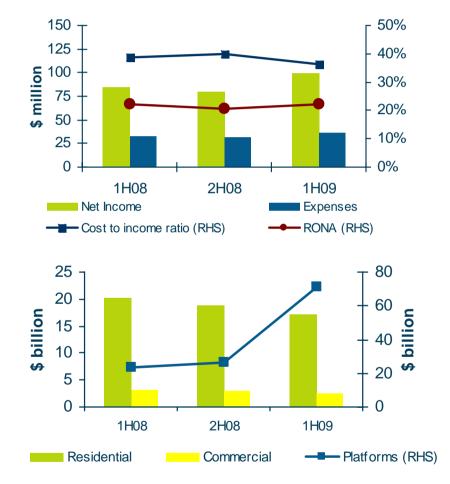


## Mortgage Management financial highlights

Financial Performance	1H09	1H08	% Mvt 1H08- 1H09	Trend
Mortgages Under Management	\$19.8bn	\$23.3bn	(15)%	<b>V</b>
Mortgages Under Administration <sup>1</sup>	\$71.1bn	\$23.2bn	large	•
Net Income	\$99m	\$85m	16%	•
Expenses	\$36m	\$33m	9%	•
EBIT	\$63m	\$52m	21%	•
RONA <sup>2</sup>	22%	22%	-	↔
Opening Net Assets	\$571m	\$469m	-	-

<sup>1–</sup>1H09 includes PLAN which became a 100% subsidiary on 30 September 08

 $^{2}$  – Calculated on opening Net Assets.



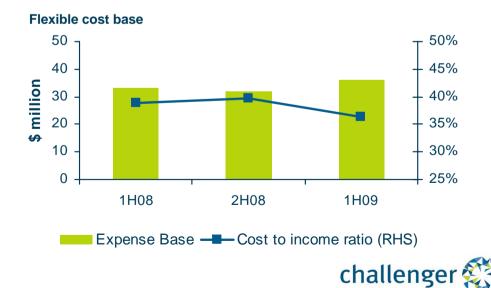


## Key value drivers of the result

- Mortgage lending book smaller as growth was moderated to ensure longer term profitability in light of increased term funding costs
- MUA increased following PLAN acquisition with settlements performing ahead of market
- Expenses flat on pcp excluding PLAN acquisition
- Combining lending and platform operations to deliver further expense synergies

**Platform Settlements vs Market Commitments** 





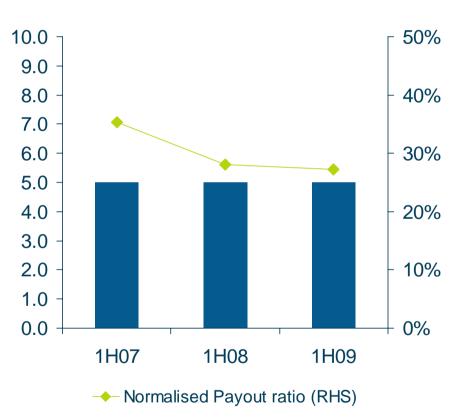
- 2009 interim dividend declared
- 5.0 cents per share, unfranked
- Sustainable payout ratio

**Dividends** 

- Active capital management
  delivering accretion for shareholders
  - on-market buy-back 36% complete



Interim dividend – cents per share (cps)





**Challenger Group** 

Half Year Ended 31 Dec 08



## Outlook

Dominic Stevens – Chief Executive Officer

16 February 2009



## Outlook

- 2008 has changed the financial services landscape
  - Higher risk premiums on assets
  - Value of long term funding or capital has increased
  - Survivors will emerge stronger
  - Policy focus will inevitably move from stability to competition
- Early actions in the cycle positioned us well
  - Strengthened capital base and sold non-core business
- No requirement to raise new capital
  - Strong organic generation of capital/earnings
  - Balance sheet conservatively marked



Half Year Ended 31 Dec 08

## Outlook

- Growth through capturing demand for capital guaranteed investments to counter market volatility
- 5,500 strong mortgage distribution network providing scale benefits and strategic partnership opportunities
- Continuing focus on cost savings and efficiencies
- Proven and consistent Executive Team in place since 2003





